Phil Spencer Highly Confidential October 11, 2022

FEDERAL TRADE COMMISSION

-----X
In the Matter of:
MICROSOFT/ACTIVISION

-----X
File No. 221-0077

*** HIGHLY CONFIDENTIAL ***

INVESTIGATIONAL HEARING

HELD REMOTELY

DATE: OCTOBER 11, 2022

TIME: 11:28 a.m. Eastern Time

WITNESS: PHIL SPENCER

Reported by: CANDIDA BORRIELLO JOB NO. 6207032-001

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    APPEARANCES:
                                                                   ALSO PRESENT:
     ON BEHALF OF THE FEDERAL TRADE COMMISSION:
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             Federal Trade Commission
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             TAYLOR ALEXANDER, ESQ.
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                                                                           P. Spencer - Highly Confidential
     ON BEHALF OF MICROSOFT AND THE WITNESS:
 2
                                                                                THE COURT REPORTER: We're now on
     WILKINSON STEKLOFF LLP
                                                               2
             2001 M Street, NW
                                                               3
             10th Floor
             Washington, D.C. 20036
                                                                                MS. WINKINSON: Good morning.
                                                               4
             (202) 847-4000
                                                               5
                                                                          Beth Wilkinson on behalf of
 5
     RY:
             BETH WILKINSON, ESQ.
             ANASTASIA PASTAN, ESO.
                                                               6
                                                                          Mr. Spencer and Microsoft.
             ANTHONY P. FERRARA, ESQ.
     E-MAIL: bwilkinson@wilkinsonstekloff
                                                               7
                                                                                We understand this is a remote
             apastan@wilkinsonstekloff.com
                                                               8
                                                                          video recorded deposition and complies
             aferrara@wilkinsonstekloff.com
 8
                                                               9
                                                                          with all the requirements, and we
                      - and -
                                                              10
                                                                          agree that it's satisfactory.
 9
     WEIL, GOTSHAL & MANGES LLP
                                                              11
                                                                    PHIL SPENCER,
             2001 M Street, NW
10
             Washington, D.C. 20036
                                                              12
                                                                        called as a witness, having been
11
             (202) 682-7011
                                                                        duly sworn by a Notary Public,
             ALEXANDRA M. AMPUDIA, ESQ.
                                                              13
12
             MEGAN A. GRANGER, ESQ.
                                                              14
                                                                        was examined and testified as
     E-MAIL: alexandra.ampudia@weil.com
13
             megan.granger@weil.com
                                                              15
                                                                        follows:
14
                                                              16
                                                                    EXAMINATION BY
15
     ALSO PRESENT:
                                                              17
                                                                    MR. WEINGARTEN:
16
             DAVE WARFORD
                                                              18
                                                                                Good morning, Mr. Spencer. My name
17
             dave.warford@cb-bc.gc.ca
                                                              19
                                                                    is James Weingarten. I'm an attorney with
18
             MATTHEW STATHEARN
                                                              20
                                                                    the Federal Trade Commission, and I'm going
19
             matthew.strathearn@cb-bc.gc.ca
                                                              21
             Canadian Competition Bureau
                                                                    to be asking you some questions today.
21
                                                              22
                                                                                You understand you're under oath
             SAMUEL FRANKOVSKY, Paralegal
22
             sfrankovsky@ftc.gov
                                                              23
                                                                    just as if you were in a court?
             Federal Trade Commission
                                                              24
                                                                                I do.
                                                                          Α.
23
24
              (Continued on next page.)
                                                              25
                                                                                And we're here today to hear your
25
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Page 34 Page 36 1 P. Spencer - Highly Confidential 1 P. Spencer - Highly Confidential 2 in the gaming industry and what capabilities 2 Α. Yes. 3 we would need to have in order to be -- to 3 Q. Does the Xbox ecosystem include xCloud? participate in gaming's transformation, and we use the framing of the three Cs, content, 5 A. Yes. community and cloud, as shorthand for that 6 6 Q. And does it include the hardware transformation. 7 7 that is necessary to access Xbox products and Q. And has a new framework or framing 8 services? 9 replaced content, community, cloud? 9 Α. Can you give me an example of that? 10 A. I think parallel you would see 10 Sure. Like a cloud, does the Ο. 11 ecosystem include a Microsoft cloud access 11 phrases like putting the customer at the 12 center, going from device centric to customer 12 device? centric. These I would say are parallel 13 The thing that a consumer might use 13 Α. constructs to content, community and cloud 14 to access the game in the cloud, yes. 15 that try to articulate the transitions we see 15 I want to talk a little bit about Ο. 16 the gaming industry going through, and 16 content. 17 content, community and cloud would be one of 17 What -- have you heard the term those, but not the only one. If you looked 18 18 "AAA title" with respect to video game 19 at our strategy documents, I think you would 19 content? see many of these phrases show up, sometimes 20 20 A. I have. all of them, sometimes one or the other, Q. Okay. What is a AAA title? really thinking about in trying to clearly A. I wouldn't say there's an industry 22 communicate what our strategy is and maybe 23 definition for what AAA actually means. I even what our priorities are at this moment. think the notion of a AAA game is a game with 24 24 a high development budget with presumably a 25 Q. So, is it fair to say that content, Page 35 Page 37 P. Spencer - Highly Confidential P. Spencer - Highly Confidential high expectation for -- for sales and kind of community, cloud continues to be an accurate 3 description of the capabilities or offerings 3 splash when it launches. 4 that the gaming CSA is working towards? Q. And I appreciate you said that's a 4 A. In the long run, we seek content, notion. Is that your notion of what a AAA 5 title is? community and cloud to be important 6 6 7 components of the gaming platform that we're 7 A. Yes. Q. So, if we were to list the features 8 trying to build, yeah. Yes. 8 9 Q. I've also seen reference to Xbox as 9 or characteristics of a AAA title, one is 10 high development cost; is that fair? an ecosystem. 10 11 What does that mean, "ecosystem," 11 A. Yes. 12 in this context? 12 Any others? Ο. 13 A. Without the context of actually 13 The one I added was, which I think 14 where you saw it, I might just say Xbox as a 14 would hold, is prior to launch a high 15 place where our customers invest their time 15 expectation for the market reception to the 16 and money. 16 game. 17 17 Q. Okay. Fair that the ecosystem Q. And when you say "market 18 includes the Xbox console products? reception," do you mean revenues? It includes the console, but not --19 19 A. Yeah, players and revenue. Yes, number of players, how much revenue the game 20 it's not exclusive to the console. 20 21 21 Q. Does the Xbox ecosystem include would drive. 22 Xbox products that are available on PC? Q. What are some common -- when you 23 A. Yeah. 23 think of a AAA title, what are some AAA 24 And does the Xbox ecosystem include 24 titles you think of? 25 Game Pass? A. I would -- I think of games like

Page 260 Page 258 P. Spencer - Highly Confidential 1 P. Spencer - Highly Confidential 1 document aside. Thank you. 2 (Whereupon, a brief recess was 2 3 taken.) 3 When I ask about Game Pass, does 4 THE COURT REPORTER: We're back on Game Pass also include within it other 5 the record. 5 subscription services? So, for example, when BY MR. WEINGARTEN: I subscribe -- if I were to subscribe to Game 6 6 7 Q. Let's go back to PX1062, 1062 which 7 Pass, does that give me access within Game is the document we were looking at right Pass to also subscribe to another kind of 9 before the break. 9 subscription service, for example, something Do you have that, sir? 10 from EA or Epic or something like that? 10 11 I do. 11 A. If you subscribe to Game Pass Α. 12 12 Ultimate today, you get a subscription to EA Ο. Access, I believe is the name of their 13 14 subscription, as part of your Ultimate 15 subscription. 16 Q. So, are there any other 17 subscription services that are included 18 inside Game Pass like the one from EA that 19 vou mentioned? 20 A. We have done cross-promotion on 21 subscriptions with subscriptions like a Spotify or a Disney Plus or a Paramount, 22 they're usually time based, but there have been instances where you get a promotion, 24 either get Game Pass for some amount of time Page 259 Page 261 P. Spencer - Highly Confidential P. Spencer - Highly Confidential 1 if you subscribe to them or vice versa. But 3 nothing in perpetuity. 4 Q. And when you talk about Disney or Spotify, do you mean -- subscribe to Game 6 Pass and you'll also get a subscription to go to Disney, and maybe you're going to Disney 8 on your Roku or through your TV or do you 9 mean Disney Plus is inside Game Pass? 10 A. No, it would be if you are a Game 11 Pass subscriber or -- it depends on the 12 promotion or signed up for Game Pass now, 13 maybe you get two months of access, as I'm 14 just using it as an example, to Disney Plus. 15 You could access on any device, Xbox has 16 Disney Plus app, but it wouldn't be specific 17 to access on any specific device. It would 18 just be a cross-promotion between two 19 subscriptions. 20 So, just for completeness, when you 21 ask me about are there other subscriptions 22 that can have links to Game Pass, that's how 23 the others have occurred. 24 Q. Okay. And I want to understand, is the EA subscription relationship different You can put that game -- that

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1	CERTIFICATE	
2	OTTATED OF MENT MODIF	
3	STATE OF NEW YORK) : SS.:	
4	COUNTY OF RICHMOND)	
5	COMPT OF RECIPORD	
6	I, CANDIDA BORRIELLO, a Notary	
7	Public for and within the State of New York,	
8	do hereby certify:	
9	That the witness, PHIL SPENCER,	
10	whose examination is hereinbefore set forth	
11	was duly sworn and that such examination is a	
12	true record of the testimony given by that	
13	witness.	
14	I further certify that I am not	
15	related to any of the parties to this action	
16	by blood or by marriage and that I am in no	
17	way interested in the outcome of this matter.	
18	IN WITNESS WHEREOF, I have hereunto	
19	set my hand this 12th day of October, 2022.	
20	Candida Borriello	
21	Carlonale Someone	
	CANDIDA BORRIELLO	
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	P. Spencer - Highly Confidential ERRATA SHEET FOR THE TRANSCRIPT OF: Case Name: MICROSOFT/ACTIVISION INVESTIGATIONAL HEARING Dep. Date: OCTOBER 11, 2022 Deponent: PHIL SPENCER Pg. Ln. Now Reads Should Read Reason Phil Spencer PHIL SPENCER SUBSCRIBED AND SWORN BEFORE ME, Notary Public	
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	P. Spencer - Highly Confidential ERRATA SHEET FOR THE TRANSCRIPT OF: Case Name: MICROSOFT/ACTIVISION INVESTIGATIONAL HEARING Dep. Date: OCTOBER 11, 2022 Deponent: PHIL SPENCER Pg. Ln. Now Reads Should Read Reason Phil Spencer Phil Spencer PHIL SPENCER SUBSCRIBED AND SWORN BEFORE ME, This day of, 20	

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